

From: Drake, Randy (WSP)
To: [Steele, Helmut](#)
cc: [Scherf, Dave \(WSP\)](#); john.d.dwyer@uscg.mil
Subject: ASP Review
Date: Friday, October 19, 2012 10:43:00 AM

Helmut,

Thanks for the opportunity to review the updated ASP. I have made a few comments which you will find highlighted in yellow accompanied by a comment box. Comments appear on the following pages: 2, 27, 28, 71, 74, 75, 80. Most of the comments seek clarification on the language; however, I did update WSP staffing numbers to accurately reflect our current state.

Admittedly, some of my comments reflect my relative unfamiliarity with the history and development of the ASP. Hopefully, we can discuss these comments in the near future.

Randy

Domestic Security Executive Group

Sep - Dec 2012

As of 10 Sep, 2012

	Type Meeting	Time	Location	Topics
10 Sep 2012	Face to Face Meeting	11:00 am-12:00 pm	Senate Rules Room	<ul style="list-style-type: none">• Cancelled due to Activations
1 Oct 2012	TTX	9:00 am – 3:00 pm	Seattle (Address to be provided)	<ul style="list-style-type: none">• EQES 2012 Director's Community Recovery TTX (Washington Convention Center – Seattle)
5 Nov 2012	Face to Face Meeting	10:00 am-12:00 pm	Senate Rules Room	<ul style="list-style-type: none">• Health Readiness Initiatives (DOH – Chris Williams and DSHS – Sue Bush)• State Preparedness Report/Threat, Hazard Identification & Risk Assessment Mid-Development Discussion and Update (EMD-John Ufford – Jennifer Schaal)• Public Washington State Fusion Center Update (WSFC-WSP)• Washington National Guard Domestic Missions Update – (Homeland Response Force, Civil Support Team and other missions) – BG Gruver
3 Dec 2012	Face to Face Meeting	11:00 am-12:00 pm	Senate Rules Room	Annual State Preparedness Report Results (EMD-John Ufford)



PUBLIC HEALTH ALWAYS WORKING FOR A SAFER AND **HEALTHIER WASHINGTON**

DSEG Briefing

Public Health Emergency Preparedness and Response

November 5, 2012

Chris Williams

Objectives

- Familiarize the DSEG with the Public Health Emergency Preparedness and Response (PHEPR) Program
 1. Provide a brief historical overview
 2. Identify current tasks & priorities
 3. Discuss linkages with other ESF partners

Historical Overview

- **Funding initially began in 1999**
 - Small amount bioterrorism preparedness funding provided by CDC
- **911 and the Anthrax attacks:**
 - CDC increased emergency preparedness funding for public health (health of the community)
 - HRSA began funding hospital preparedness (individual medical care)

Historical Overview

- **2006 Pandemic and All-Hazards Preparedness Act (PAHPA)**
 - Reauthorized funding for Public Health Preparedness
 - Established the Office of the Assistant Secretary for Preparedness and Response (ASPR) within the Department of Health and Human Services
 - Transferred the Hospital Preparedness Program from HRSA to ASPR

Current Status

- 2011 – CDC established 15 Public Health Emergency Preparedness Capabilities
- 2012 – ASPR established 8 Hospital Preparedness Program Capabilities
- Each Capability has a list of Functions, Tasks, and Resource Elements that each grantee must address within the new 5-year cooperative agreement.
- Each capability has 1 or more associated Performance Measures

Current Status

PHEP Capabilities	HPP Capabilities
1 Community Preparedness	1 Healthcare System Preparedness
2 Community Recovery	2 Healthcare System Recovery
3 Emergency Operations Coordination	3 Emergency Operations Coordination
4 Emergency Public Information and Warning	4
5 Fatality Management	5 Fatality Management
6 Information Sharing	6 Information Sharing
7 Mass Care	7
8 Medical Countermeasure Dispensing	8
9 Medical Materiel Management and Distribution	9
10 Medical Surge	10 Medical Surge
11 Non-Pharmaceutical Interventions	11
12 Public Health Laboratory Testing	12
13 Public Health Surveillance and Epidemiological Investigation	13
14 Responder Safety and Health	14 Responder Safety and Health
15 Volunteer Management	15 Volunteer Management

Current Priorities

- **Medical Surge (State & Local Priority)**
- **Non-Pharmaceutical Interventions (State Priority Only)**
- **Mass Care (State & Local Priority)**

Medical Surge

- Ability to provide adequate medical evaluation and care during incidents that exceed limits of normal medical system
 - Capacity – handling numbers of patients
 - Capability – providing specialized care
- Coordination among medical care providers
- Coordination among non-medical care partners
- Planning topics:
 - Information sharing
 - Specialized training/equipment
 - Patient movement/tracking
 - Consideration for special medical needs
 - Alternate medical care facilities

Non-Pharmaceutical Interventions

- **NPI actions are taken to:**
 - Delay the peak of illness
 - Lower the peak of illness
 - Decrease total number of cases
- **Key DOH Activities:**
 - Ensure NPIs are adequately addressed in plans
 - Develop hazard-based decision matrices
 - Further develop concept of state quarantine facility

Mass Care – ESF 8

- **Capability Planning**
 - Mass Care also appears in the FEMA Capabilities List
 - Public health supports ESF 6
 - Public health role: Health of the Shelter
 - Environmental health screening
 - Public health screening
 - Coordination with medical care facilities

Mass Care – ESF 8

- **Health of the Shelter**
 - **Environmental health screening**
 - Drinking water
 - Air quality
 - Waste disposal
 - **Public health screening**
 - Health evaluations (infectious/non-infectious disease)
 - Maintenance medications
 - **Coordination with medical care facilities**
 - **Other:**
 - Radiological/Chemical screening
 - Pet services/animal care (WADA)
 - Special needs populations

Mass Care – ESF 6

- **“Mass Care” Under the National Response Framework (NRF)**

One of four elements under ESF 6:

- **Sheltering**
- **Feeding**
- **Emergency first aid**
- **Bulk distribution of emergency items**
- **Providing information on victims to family members**

Mass Care – ESF 6

- **Status**
 - **Single FTE able to coordinate resources to support a local emergency response of short duration**
 - **Ferry County Windstorm**
 - **Taylor Bridge Fire**
 - **Eastern Washington Fires**
 - **Not ready for “catastrophic prime time”**

Mass Care – ESF 6

- **Sheltering**
- **ADA compliant facilities**
 - Options should be predetermined & formalized
- **Bulk distribution items, equipment & supplies**
 - Suppliers should be predetermined & contracts reviewed to ascertain necessary requirements
- **Shelter management team**
 - Capability & costs of out-of-state shelter teams should be vetted

Mass Care – ESF 6

- **Feeding**

Multi-agency feeding task force

- Location & supported agency
- Feeding schedule & number of meals
- Dietary restrictions / cultural considerations
- Delivery method (on-site, mobile, drive-thru)
- Available utilities
- Start date & duration

Location options should be predetermined & formalized

Mass Care – ESF 6

- **Overall Vision**

- ✓ **Develop a response trained & drilled state level Mass Care Team able to provide life-sustaining food & shelter to disaster survivors.**
- ✓ **Provide a flexible & scalable response in time to meet the needs of the population impacted by a major or catastrophic disaster.**
- ✓ **Deliver integrated & collocated mass care with medical, emergency assistance, & human services resources.**

Mass Care – ESF 6

- **Vision within 12 hours of “No Notice” incident**
 - Define the scale of the disaster & determine mass care resource requirements
 - Determine resources available from the NGOs to meet the defined requirements
 - Identify resource shortfalls
 - Determine which shortfalls can be met by the state or EMAC
 - ARF FEMA

Mass Care – ESF 6

- **Vision: Ongoing Coordination**
 - Phased response
 - Receive, stage, integrate, & coordinate deployed resources
 - Support field operations – local jurisdictions, state agencies, NGOs
 - Monitor & direct contracted resources
 - Transition to recovery

Mass Care – ESF 6

- **Support Required to Meet the Mission**

ESF 6 planning, training, and testing support.
During activations for major and catastrophic incidents, staffing resources dedicated to ESF 6 are necessary for the state to meet the mass care mission:

- **Health & medical support**
- **Facilities leasing**
- **Purchasing & contracting**



• Public Washington State Fusion Center Update (WSFC-WSP)
• Public Washington State Fusion Center Update (WSFC-WSP)
**ALWAYS WORKING FOR A SAFER AND
HEALTHIER WASHINGTON**

Questions?

Contact Information –

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Sue Bush: Susan.Bush@dshs.wa.gov

Update on WA State Preparedness Report (SPR) and Threat and Hazard Identification and Risk Assessment (THIRA)

Presentation to the Domestic Security Executive Group

November 5, 2012

Jennifer Schaal – EMD

John Ufford – EMD

Agenda

- ▶ SPR Background
- ▶ THIRA Guidance and Validation
- ▶ WA SPR and THIRA Status Update
- ▶ Timeline
- ▶ Next Steps

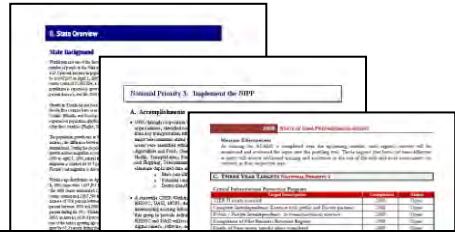
SPR Required by PKEMRA of 2006

as amended by the recommendations of the 9/11 Commission Report

- ▶ **2. State Preparedness Report (SPR) Submittal.**
Section 652(c) of the Post-Katrina Emergency Management Reform Act of 2006 (Public Law 109-295), 6 U.S.C.
- ▶ §752(c), requires any State that receives Federal preparedness assistance to submit an SPR to FEMA. States submitted the most recent SPR in December 2011, which meets this requirement in order to receive funding under the FY 2012 HSGP.

SPR History: How We Got Here

Version 1 Strategy/Priorities Grants Focus

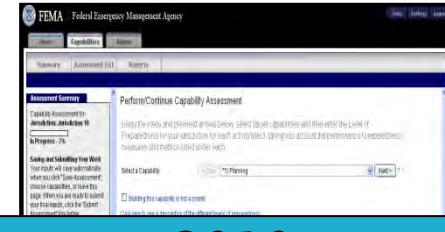


2008
Long narrative document
Anecdotal
accomplishments
Target statements and
status
Budgetary Detail



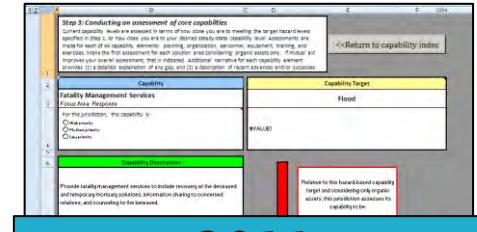
2009
Provided update to 2008
Pre-loaded into Excel

Version 2 Capability Assessment Standardized Metrics

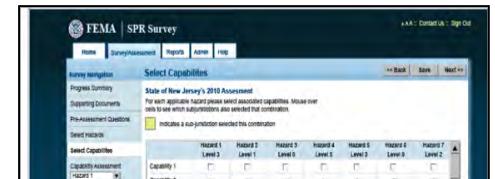


2010
Target Capabilities (TCL)
Assessed activities
Web-based

Version 3 Capability Assessment Customized Targets

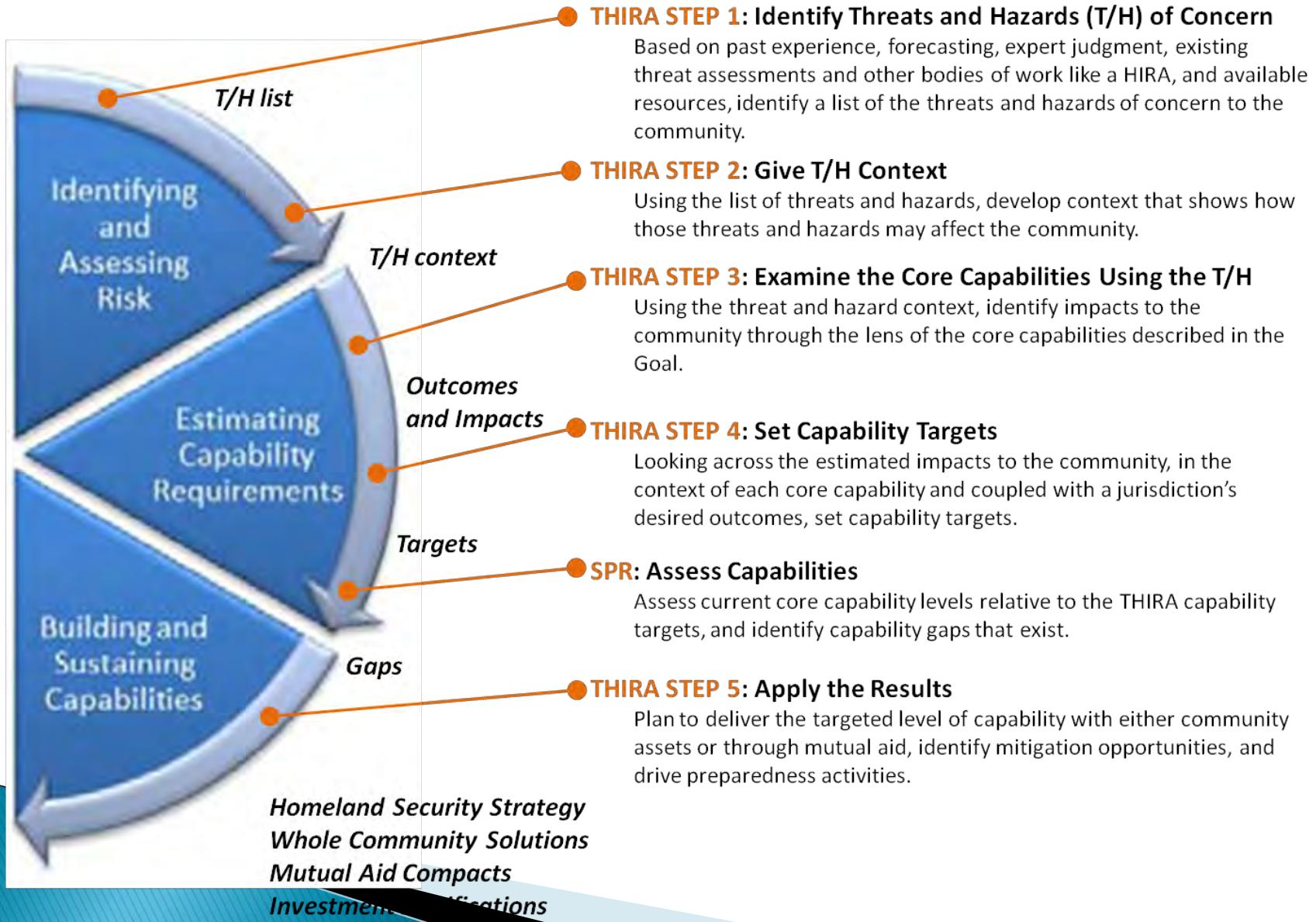


2011
Core Capabilities (PPD-8)
Assessed POETE
Excel-based



2012+
Identical to 2010
Incorporates THIRA
Automates collaboration
Web-based

Context of the SPR



THIRA/SPR Timeline

- ▶ May 29 – Jul 23 – Development of documents supporting first four steps of THIRA Process
- ▶ Jun 27 and 28 – THIRA workshop
- ▶ Jul 31 – THIRA review by Workshop Participants
- ▶ Aug 1 – Update to CHS
- ▶ Aug 16 – Workshop to add Cyber Attack as hazard
- ▶ Sep 28 – THIRA completed; SPR PrepCAST tool set up
- ▶ Oct 1 – Oct 26 – Contributor Input to SPR through Capabilities Assessment
- ▶ Oct 29 – Nov 21 – Finalization of SPR (Final Draft)
- ▶ Nov 26 – Dec 11 – SPR vetting
 - Dec 3 – Presentation to DSEG
- ▶ Dec 11 – Dec 18 – Governor Review
- ▶ Dec 19 – Target for Submission
- ▶ Dec 31 – SPR Due Date

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WASHINGTON STATE FUSION CENTER



DSEG Overview

November 2012

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WSFC Mission

The Washington State Fusion Center supports the public safety and homeland security missions of federal, state, local, and tribal agencies and private sector entities by:

- Serving as the state's single fusion center
- Detecting, deterring and preventing terrorist attacks
- Detecting, deterring and preventing significant criminal activity
- Performing threat assessment and information management services, including supporting the protection of critical infrastructure and key resources
- Providing support to all hazards preparation, planning, response, and recovery efforts



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WSFC Executive Board

Board Members

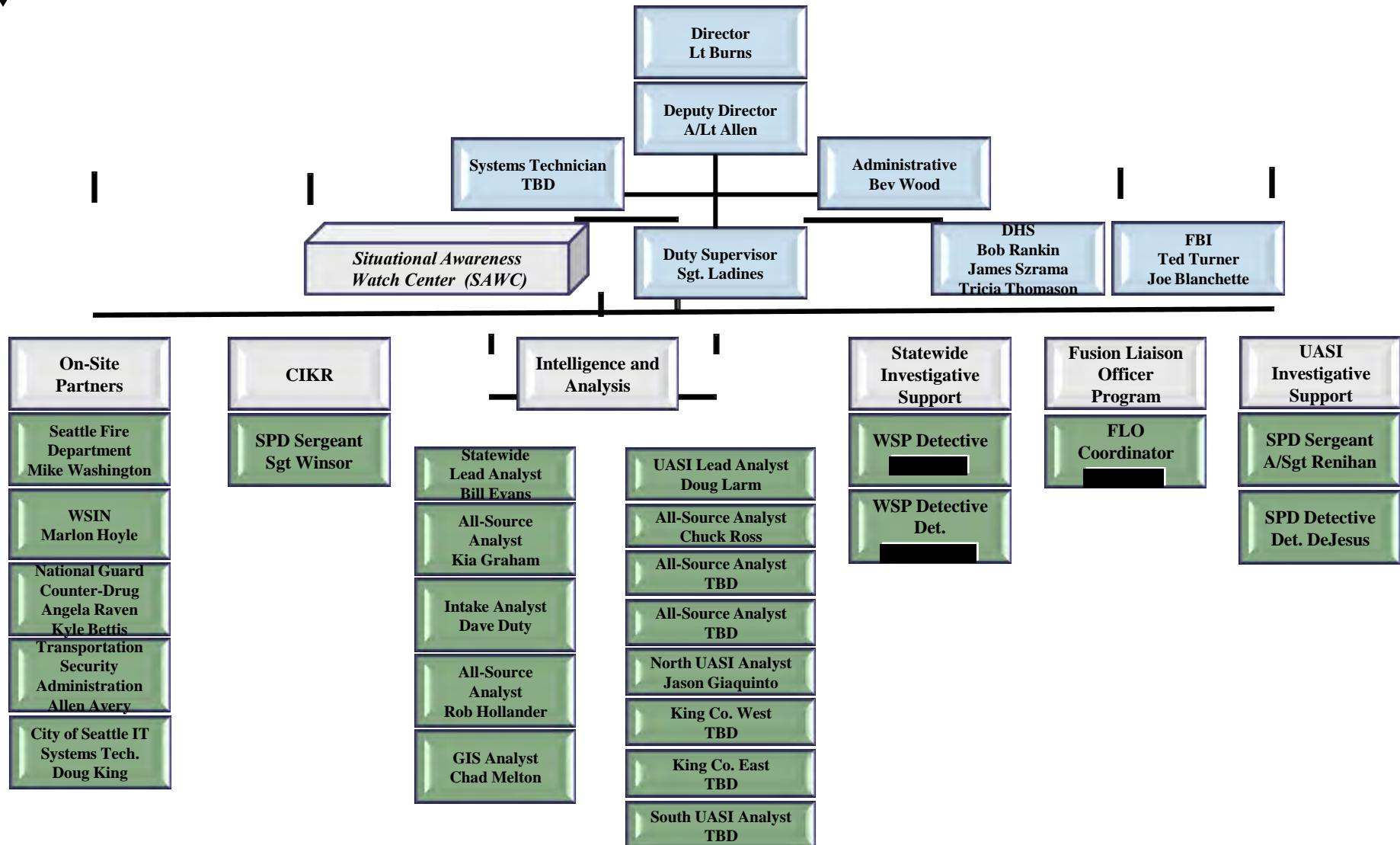
- Sheriff, King County
- Chief, Washington State Patrol
- Chief, Seattle Police Department
- Special Agent in Charge, FBI - Seattle Field Office
- President - Washington Association of Sheriffs and Police Chiefs (WASPC)
- At-large, Eastern Washington Law Enforcement
- United States Attorney - East and West (rotating)
- Washington State Homeland Security Advisor

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WSFC Structure





WSFC Analysts

- **Six Statewide Analysts**

- Intake/Disseminate
- IT/DT
- Maritime/Borders
- High Impact Crime

- **Seven UASI Analysts**

- IT/DT
- Violent Crime
- HAZMAT/Bomb/Fire
- Region Specialists



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WSFC Partners

- DHS
- FBI
- TSA
- National Guard
- WSIN
- Seattle Fire
- SPD - Detectives/IT
- WSP - Detectives/Administrative

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Statewide Integrated Intelligence Plan

To develop a capacity to **gather, analyze, and share** intelligence on terrorist and other organized criminal groups

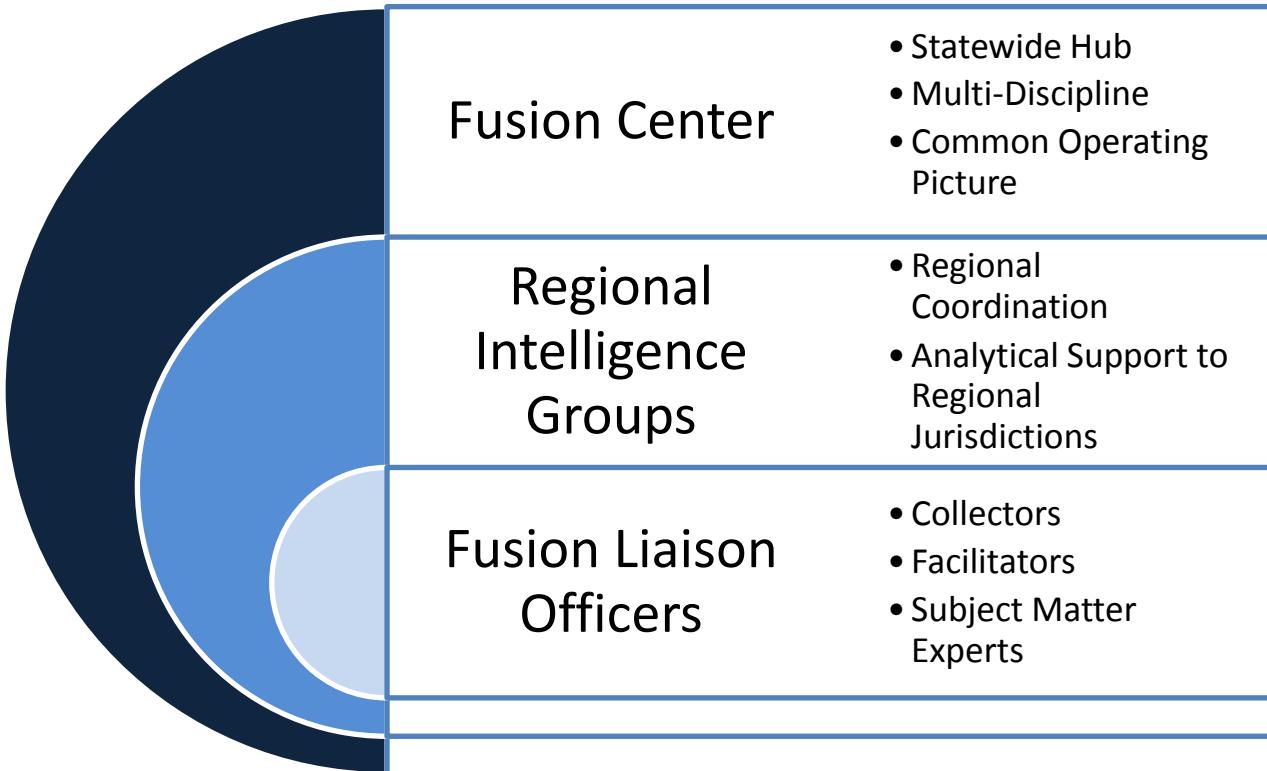


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SIIP Components



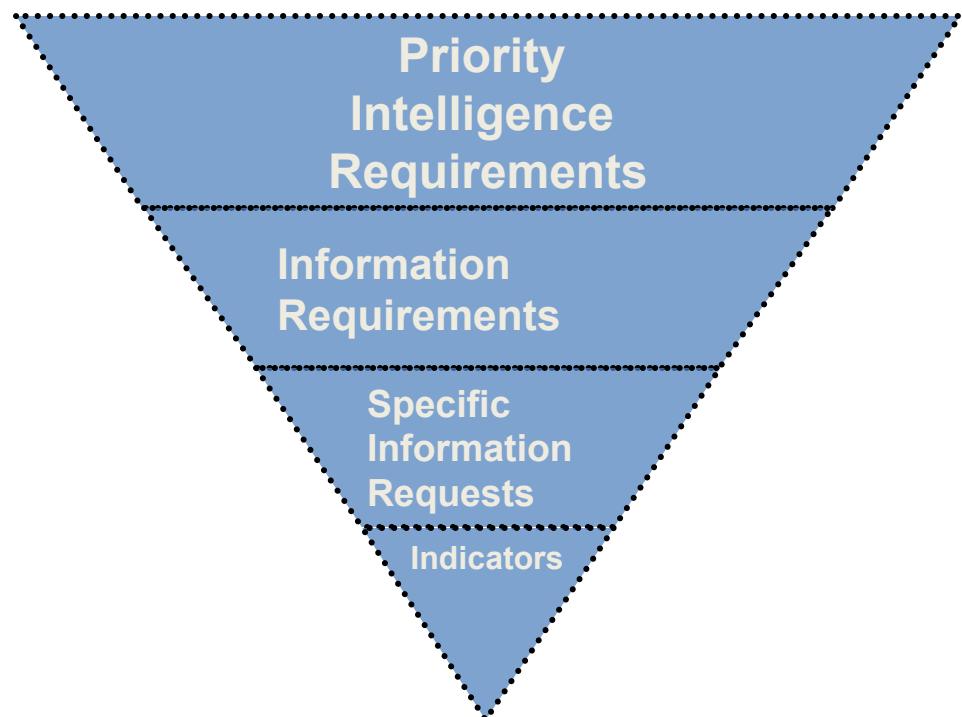
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Fusion Liaison Officers

- **Information Requirements**
 - Questions that identify areas of concentration within the PIR, such as groups, geographical areas, or tactics and methodologies of concern, and help direct SIR development
- **Specific Information Requests**
 - Questions that address specific information gaps within the scope of the corresponding IR and help identify possible indicators to fill information gaps
- **Indicators**
 - Elements of information that contribute to answering SIRs and resolving information gaps; An analyst fuses these together from a statewide perspective and applies them the associated SIRs

“filling the gap”





Current

- 2012 Fusion Center Assessment - Completed
- THIRA - Threat Hazard Identification and Risk Assessment
- Analyst Conference - Spokane
- CYBER



Intakes, Incidents and Reports

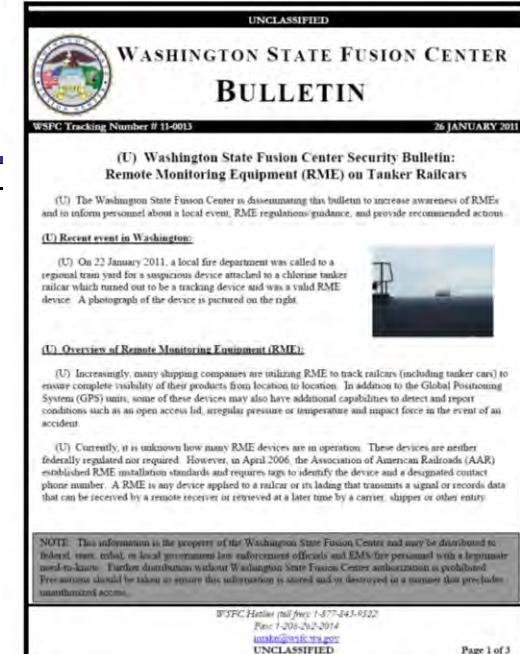
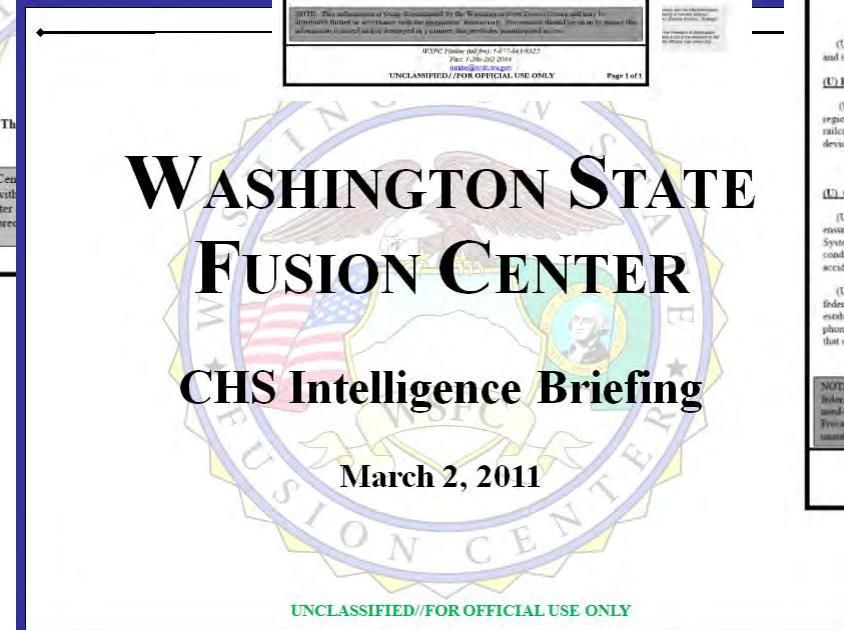
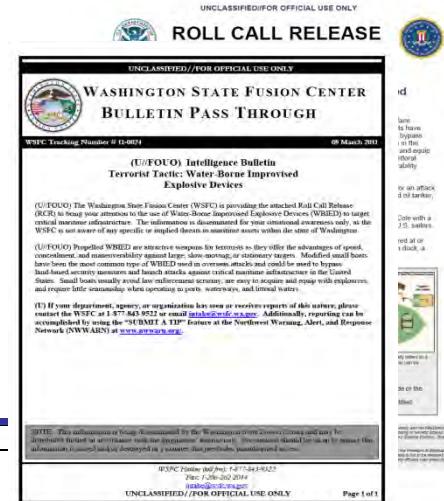
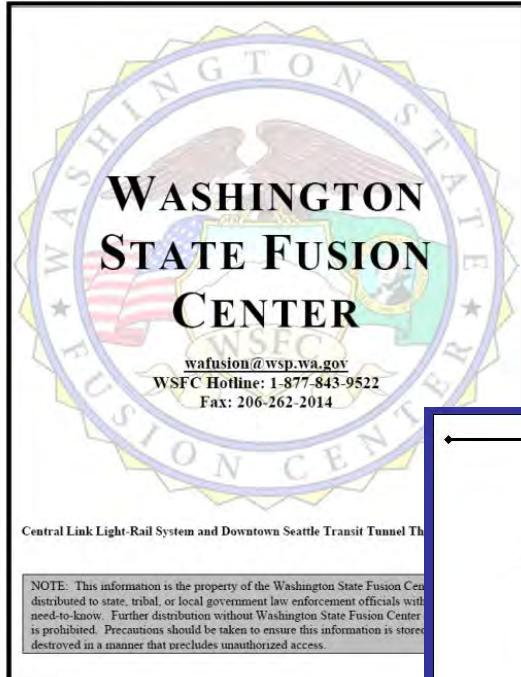
2012 Reporting

- Suspicious Activity Reports - 27
- Tips/Leads - 256
- Request For Service/Request For Information - 408
- FYI/Information sent to WSFC - 10,077



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Product examples





Questions?

**Washington State
Fusion Center**

Intake@wsfc.wa.gov

1.877.843.9522

Director Steve Burns

206.262.2418

steve.burns@wsfc.wa.gov



November 2012

Washington National Guard **Domestic Operations Update**

“Always Ready, Always There” – Guardians!





OUTLINE

- Wildland Fires Response Summary
- Homeland Response Force (HRF)
- Civil Support Team (CST)
- Planning Updates:
 - ❖ Flood Contingency Plan
 - ❖ Winter Storm Contingency Plan
- COOP Directive
- Operation Evergreen Ember



SUMMER 2012 WILDLAND FIRES RESPONSE SUMMARY

- 15 x days of sustained operations
- 22 x Guardsmen mobilized for response
- 1 X UH-60 & 1 X CH-47 working 3 x Heli-Bases
- 107 hrs flown in support of wildfire response
- 947,000 gallons of water dropped
- 19,600 gallons of fuel used
- Reimbursable cost - \$925,000

Excellent relationships maintained with DNR, State, & Local Agencies to enhance response and improve plans.





HOMELAND RESPONSE FORCE (HRF)

Recent Accomplishments:

- ❖ September 2012 NGB approved HRF Region X Plan
- ❖ October 2012 Region X Plan & Charter Accepted by Supporting State Directors

Future Milestones:

- ❖ January 2013 HRF University “Training Core Competencies”
- ❖ March 2013 HRF FY 14 EXEVAL Planning Conference
- ❖ June 2013 HRF HQ & CBRNE Element Certification @ Hammer Facility (During Evergreen Ember)





10TH CIVIL SUPPORT TEAM (CST)

(Weapons of Mass Destruction)

Recent Accomplishments:

- ❖ September 2012 Puget Sound Maritime Radiological Prevention Exercise
- ❖ October 2012 U.S. Border Patrol Exercise

Future Milestones:

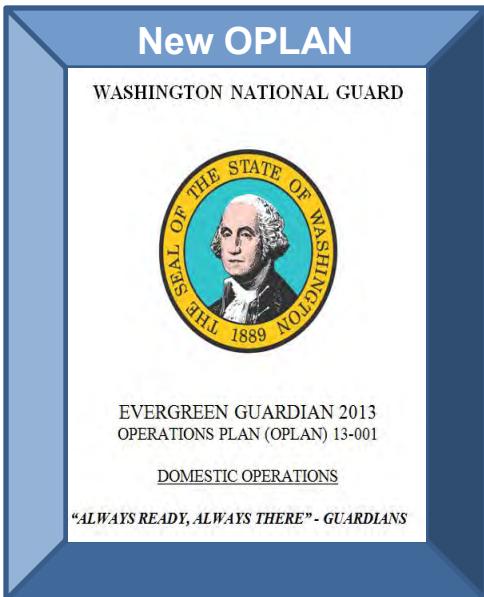
- ❖ November 2012 Rescue Training Exercise with State Emergency Response Training Institute
- ❖ December 2012 Northwest Radiological Response Exercise
- ❖ April 2013 CST Annual External Evaluation / Response Certification





DOMESTIC OPERATIONS PLANNING UPDATES

Evergreen Guardian OPLAN



- Established Response Priorities
- Expanded Response Capabilities

Flood Response CONPLAN

- Directs Readiness of Flood Response Assets
- Enhances Response Timelines

Winter Storm Response CONPLAN

- Ensures Essential Capabilities and Response during disrupted conditions
- Specifies Alternate Communications & Logistics procedures



GOVERNOR's COOP DIRECTIVE

Intent: ***“Keeping essential state government functions operating through any condition”***
or period of disruption during an emergency.

Directed 5 x Essential Tasks:

1. Update employee contact rosters
2. Identify staff that perform essential functions
3. Ensure agency web sites can convey status during an emergency
4. Ensure alternate procedures exist to communicate during an emergency
5. Ensure agency critical functions during an emergency

**Washington Military Department will conduct a COOP TTX on
11 DEC 2012 to validate essential tasks and test elements of the COOP.**

- ✓ Winter Storm scenario
- ✓ Degraded road status impacting employee reporting
- ✓ Degraded network status



“OPERATION EVERGREEN EMBER”

“A multi-echelon, Joint & Combined, collective domestic operations exercise in June 2013”

- ✓ Designed to assess the Washington National Guard (WNG) domestic emergency response to civil authorities – using a large wildland fire scenario
- ✓ Focused on the ***core competencies*** of the EVERGREEN GUARDIAN OPLAN

Washington Military Department

- Army & Air National Guard
- Emergency Management Division
- Washington State Guard
- Washington Youth Academy

State & Federal Partners

- Defense Coordination Element
- National Interagency Fire Center
- Dept of Natural Resources
- Local Incident Agencies

ISSUE BRIEF

No. 3748 | OCTOBER 3, 2012

The Domestic Counterterrorism Enterprise: Time to Streamline

Michael P. Downing and Matt A. Mayer

Over the last decade, the domestic counterterrorism enterprise in the United States has added a significant amount of much-needed capacity. From the expansion of Joint Terrorism Task Forces (JTTFs) by the FBI to the development of intelligence fusion centers by the U.S. Department of Homeland Security (DHS), the resources now dedicated to gathering information, analyzing it, developing actionable intelligence, and acting upon it are substantial.

With that being said, the domestic intelligence enterprise should base future improvements on the reality that governments at all levels are fiscally in crisis. Rather than add additional components to the system, law enforcement officials should streamline the domestic counterterrorism enterprise by improving current capabilities, leveraging state and local law enforcement resources

and authorities, and, in some cases, reducing components where the terrorist threat is not high and the financial support is too thin or could be allocated more effectively.

The Current Intelligence Architecture.

Before 9/11, the FBI had created 32 JTTFs in major urban areas, with the first launched in 1980 in New York City. In the 11 years since the attack, the FBI has added 71 JTTFs to its intelligence system. According to the FBI, the JTTFs are

small cells of highly trained, locally based, passionately committed investigators, analysts, linguists, SWAT experts, and other specialists from dozens of U.S. law enforcement and intelligence agencies. When it comes to investigating terrorism, they do it all: chase down leads, gather evidence, make arrests, provide security for special events, conduct training, collect and share intelligence, and respond to threats and incidents at a moment's notice.

Many state and local law enforcement entities loan significant numbers of personnel to the JTTFs.

The FBI has also created Field Intelligence Groups (FIGs), with

one in each of its 56 field offices, that "perform intelligence functions through integrated teams of intelligence analysts, language analysts, physical surveillance specialists, and a dedicated number of special agents." The FIGs "coordinate, manage, and execute all of the functions of the intelligence cycle in the field."

After its creation in 2003, DHS began investing in "fusion centers" with state and local law enforcement entities. DHS has helped to support and partially fund, through federal grants, 77 fusion centers. The fusion centers "serve as focal points within the state and local environment for the receipt, analysis, gathering, and sharing of threat-related information between the federal government and state, local, tribal, territorial (SLTT) and private sector partners." Essentially, they have become collection platforms, analytical centers, and distribution hubs.

As a Senate subcommittee recently noted, many of the fusion centers do not provide measurable value.¹ The 77 fusion centers come in all sizes, do not meet any consistent performance metrics, and are in different states of maturity. Fusion centers are located in major urban areas and controlled by local law enforcement entities, with some run at the state

This paper, in its entirety, can be found at
<http://report.heritage.org/ib3748>

Produced by the Domestic Policy Studies Department

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level. The majority of federal funding has come from DHS's Urban Areas Security Initiative Grant Program (UASI).

In theory, the fusion centers and the FIGs would work in close concert and share information and intelligence in the development process. Once those entities had created actionable intelligence, that information would be shared with the JTTF, which would open a case and investigate, leveraging the fusion centers and FIGs as the case developed for additional information and intelligence.

In some cases, the fusion centers are co-located with the FIGs and JTTFs, making this theory much closer to a realistic scenario. In many cases, however, the fusion centers are not geographically connected to the FIGs and JTTFs. Outside of the bigger urban police departments, many local law enforcement agencies lack the personnel to staff both the fusion center and the JTTF to which they belong. This disconnection causes inefficiencies, duplication, and, at times, conflict between the fusion centers and the FIGs.

FBI Adds Another Layer—and Mouth to Feed. Recently, the FBI launched a pilot in Chicago to create a Joint Regional Intelligence Group (JRIG), an entity distinct from the FIG in the Chicago field office. The plan is to create 12 JRIGs across the nation. The stated purpose of the JRIG is to coordinate intelligence with federal agencies, establish a prioritized threat domain, and ensure that FIGs are focused on the mission at hand.

Although the FBI wants state and local law enforcement entities to

participate in the JRIGs, the reality is that those entities already faced severely constrained budgets and so lack the extra personnel to staff yet another domestic intelligence entity.

In many ways, the JRIG mission will compete directly with the fusion centers, thereby further fragmenting America's domestic counterterrorism enterprise. If the FBI's intent is to coordinate federal intelligence agencies, to be a forcing mechanism to make FIGs and fusion centers work more closely together to share threat domains, and to use fusion centers as touch points to state and local law enforcement, then perhaps this makes some sense. That does not appear to be the intent, which means the JRIGs will be redundant.

Resources should instead be put into creating a nexus between the FIGs and fusion centers. The Major Cities Chiefs Association has developed a robust step-by-step "how-to" packet that integrates and leverages the activities of the fusion centers, the FIGs, and the JTTFs. Lawmakers would be wise to take notice.

Streamline Existing Capacities and Focus Resources Accordingly. Instead of adding yet another domestic intelligence entity that requires funding, personnel, and equipment, the FBI should work with DHS and state and local law enforcement to improve the FIGs and the relationship between the FIGs and the fusion centers. Because terrorism crosses state lines, it is important that our domestic intelligence enterprise operate regionally.

Just as DHS cut back on the number of urban areas that received funds through the UASI program from 63 urban areas to 31, it should

also dramatically reduce the number of fusion centers. The reduction is vital because neither DHS nor state and local law enforcement have the funds or personnel to fully run 77 fusion centers. An easy way to reduce the number of fusion centers is to eliminate funding to those that are located outside of the 31 urban areas deemed to possess the highest risk.

In conjunction with this reduction, DHS should stop allowing states to take 20 percent of UASI funding, which is intended for fusion centers. If the urban area fusion centers are to be the tip of the domestic intelligence spear, they should get 100 percent of the funds needed to do the job. When states are allowed to skim 20 percent off the top, the fusion centers lose vital funds. Moreover, states already have a dedicated pipeline of funds via the State Homeland Security Grant Program.

As it reduces the number of fusion centers, DHS should work with the FBI to identify locations where the fusion centers and FIGs can jointly serve as the entities that coordinate intelligence with federal agencies and establish prioritized threat domains, thereby enhancing the information and intelligence fed to the JTTFs. By focusing finite federal, state, and local resources on fully staffing and equipping fusion centers, FIGs, and JTTFs, America's ability to leverage the capabilities established thus far will increase significantly.

Less Is More. Given the fiscal crises faced at all levels of government in America, government leaders should recognize that sometimes less is more. When it comes to the domestic intelligence enterprise, streamlining the existing architecture and

1. Robert O'Harrow Jr., "DHS 'Fusion Centers' Portrayed as Pools of Ineptitude, Civil Liberties Intrusions," *The Washington Post*, October 2, 2012, http://www.washingtonpost.com/investigations/dhs-fusion-centers-portrayed-as-pools-of-ineptitude-and-civil-liberties-intrusions/2012/10/02/10014440-0cb1-11e2-bd1a-b868e65d57eb_story.html (accessed October 3, 2012).

focusing resources on that architecture is the most prudent action to keep the nation safe. The FBI should end the JРИG program and work with DHS and state and local law enforcement to improve the performance and alignment of the fusion centers, FIGs, and JTTFs.

—**Michael P. Downing** is the Deputy Chief, Commanding Officer, Counter-Terrorism and Special Operations Bureau, Los Angeles Police Department. **Matt A. Mayer** is a Visiting Fellow at The Heritage Foundation and author of *Homeland Security and Federalism: Protecting America from Outside the Beltway* and *Taxpayers Don't Stand a Chance: Why Battleground Ohio Loses No Matter Who Wins (and What to Do About It)*.

2012 Fusion Center Assessment - Initial Results
Washington State Fusion Center

Overall Score:	94.2
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COC I: Receive	2011	2012
1. Fusion center has approved plans, policies, or SOPs for the receipt of federally-generated threat information	Yes	Yes
2. Fusion center has a plan, policy or SOP that addresses the receipt and handling of NTAS alerts	No	Yes
3. Fusion center has staff with a need to access classified information are cleared to at least the Secret level	Yes	Yes
4. Fusion center has access to HSDN and/or FBI Net (i.e., within fusion center or on-site)	Yes	Yes
5. Fusion center has access to sensitive but unclassified information systems (e.g., HSIN, LEO, HS SLIC)	Yes	Yes
COC II: Analyze	2011	2012
1. Fusion center has approved plans, policies, or SOPs for assessing the local implications of time-sensitive and emerging threat information	Yes	Yes
2. Fusion center has a documented analytic production plan	No	Yes
3. Fusion center has access to multidisciplinary SMEs within its AOR to inform analytic production	Yes	Yes
4. Fusion center has access to multidisciplinary SMEs outside of its AOR to inform analytic production	Yes	Yes
5. Fusion center has a process to provide DHS with information and/or intelligence that offers a local context to threat information in the event of an NTAS - related alert	Yes	Yes
6. Fusion center conducts threat assessments within its AOR	Yes	Yes
7. Fusion center contributes to or conducts a statewide risk assessment (threat, vulnerability, and consequence analysis)	Yes	Yes
8. Fusion center contributes to national-level risk assessments	No	Yes
9. Fusion center has a structured customer feedback mechanism for some or all of its analytic products	Yes	Yes
10. Fusion center evaluates the effectiveness of the customer feedback mechanism on an annual basis	Yes	Yes
11. All fusion center analysts have received at least 20 hours of issue-specific training in the past 12 months	No	Yes
COC III: Disseminate	2011	2012
1. Fusion center has approved plans, policies or SOPs governing the procedures for the timely dissemination of products to customers within its AOR	Yes	Yes
2. Fusion center has a dissemination matrix	Yes	Yes
3. Fusion center has a primary sensitive but unclassified mechanism to disseminate time sensitive information and products	Yes	Yes
4. Fusion center has a plan, policy or SOP that addresses dissemination of NTAS alerts to stakeholders within its AOR	No	Yes
5. Fusion center has a mechanism to disseminate NTAS alerts	Yes	Yes
6. Fusion center has a process for verifying the delivery of products to intended customers	No	No

Note: This report is intended for informational purposes only and includes data that is subject to change. Final, validated, and adjudicated individual fusion center results from the 2012 Fusion Center Assessment will be published at a later date in the 2012 Assessment Individual

COC IV: Gather		2011	2012
1. Fusion center is NSI Compliant OR has an approved plan, policy, or SOP governing the gathering of locally-generated information	Yes	Yes	
2. Fusion center has a tips and leads process	Yes	Yes	
3. Fusion center has a process for identifying and managing information needs	Yes	Yes	
4. Fusion center has a process for managing the gathering of locally-generated information to satisfy the fusion center's information needs	Yes	Yes	
5. Fusion center has approved Standing Information Needs (SINs)	No	Yes	
6. Fusion center has an annual process to review and refresh SINs	Yes	Yes	
7. Fusion center has a RFI management process	Yes	Yes	
8. Fusion center has a process to inform DHS of protective measures implemented within its AOR in response to an NTAS alert	Yes	Yes	
EC I: Privacy, Civil Rights, and Civil Liberties		2011	2012
1. Fusion center has a privacy policy determined by DHS to be at least as comprehensive as the ISE Privacy Guidelines	Yes	Yes	
2. Fusion center provides formal and standardized training to all personnel on the fusion center's privacy policy annually	No	Yes	
3. Fusion center's policies, processes, and mechanisms for receiving, cataloging, and retaining information (provided to the center) comply with 28 C.F.R. Part 23	Yes	Yes	
4. Fusion center trains all personnel who access criminal intelligence systems in 28 C.F.R. Part 23	Yes	Yes	
5. Fusion center has identified a Privacy/CRCL Officer for the center	Yes	Yes	
6. Fusion center has a privacy policy outreach plan	No	No	
EC II: Sustainment		2011	2012
1. Fusion center has an approved strategic plan	Yes	Yes	
2. Fusion center conducts an annual financial audit	Yes	Yes	
3. Fusion center completes annual operational cost assessment	Yes	Yes	
4. Fusion center conducts an exercise at least once a year	No	Yes	
5. Fusion center measures its performance and determines the effectiveness of its operations relative to expectations it or its governing entity have defined	Yes	Yes	
EC III: Communications and Outreach		2011	2012
1. Fusion center has a designated Public Information Officer or Public Affairs Officer	Yes	Yes	
2. Fusion center has an approved communication plan	No	No	
3. Fusion center has a process for capturing success stories	Yes	Yes	
EC IV: Security		2011	2012
1. Fusion center has an approved security plan that addresses personnel, physical and information security	Yes	Yes	
2. Fusion center trains all personnel on the fusion center's security plan	Yes	Yes	
3. Fusion center has a designated Security Liaison	Yes	Yes	
4. Fusion center's Security Liaison (or other organization's Security Liaison) completes annual training	Yes	Yes	
5. Fusion center has access to the Central Verification System (CVS)	Yes	Yes	
6. Fusion center's Security Liaison (or other organization's Security Liaison) is trained on how to use CVS	Yes	Yes	
<i>Note: This report is intended for informational purposes only and includes data that is subject to change. Final, validated, and adjudicated individual fusion center results from the 2012 Fusion Center Assessment will be published at a later date in the 2012 Assessment Individual</i>			

From: [Drake, Randy \(WSP\)](#)
To: [REDACTED]
Subject: Fw: ASP Review
Date: Monday, October 22, 2012 5:36:11 PM

From: Steele, Helmut [mailto:SteeleH@wsdot.wa.gov]
Sent: Monday, October 22, 2012 02:20 PM
To: Drake, Randy (WSP)
Cc: john.d.dwyer@uscg.mil <john.d.dwyer@uscg.mil>; Scherf, Dave (WSP); Baldinelli, Darnell <BaldinD@wsdot.wa.gov>
Subject: FW: ASP Review

Captain Drake,

Randy we can meet to discuss however I added my comments as a sticky note next to your on the below mention pages. Please use the same password that we used previously.

Helmut

From: Randy.Drake@wsp.wa.gov [mailto:Randy.Drake@wsp.wa.gov]
Sent: Friday, October 19, 2012 10:43 AM
To: Steele, Helmut
Cc: Dave.Scherf@wsp.wa.gov; john.d.dwyer@uscg.mil
Subject: ASP Review

Helmut,

Thanks for the opportunity to review the updated ASP. I have made a few comments which you will find highlighted in yellow accompanied by a comment box. Comments appear on the following pages: 2, 27, 28, 71, 74, 75, 80. Most of the comments seek clarification on the language; however, I did update WSP staffing numbers to accurately reflect our current state.

Admittedly, some of my comments reflect my relative unfamiliarity with the history and development of the ASP. Hopefully, we can discuss these comments in the near future.

Randy

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From: [Drake, Randy \(WSP\)](#)
To: [REDACTED]
Subject: Fw: ASP Review
Date: Monday, October 22, 2012 2:28:07 PM

From: Steele, Helmut [mailto:SteeleH@wsdot.wa.gov]
Sent: Monday, October 22, 2012 02:20 PM
To: Drake, Randy (WSP)
Cc: john.d.dwyer@uscg.mil <john.d.dwyer@uscg.mil>; Scherf, Dave (WSP); Baldinelli, Darnell <BaldinD@wsdot.wa.gov>
Subject: FW: ASP Review

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Randy

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From: [Drake, Randy \(WSP\)](#)
To: [Miller, Greg \(WSP\)](#)
Subject: Fw: ASP Review
Date: Tuesday, October 23, 2012 8:14:49 AM

This is FYI for our 1030 meeting. I'd like to discuss a few of the "comments" with you.

From: Steele, Helmut [mailto:SteeleH@wsdot.wa.gov]
Sent: Monday, October 22, 2012 02:20 PM
To: Drake, Randy (WSP)
Cc: john.d.dwyer@uscg.mil <john.d.dwyer@uscg.mil>; Scherf, Dave (WSP); Baldinelli, Darnell <BaldinD@wsdot.wa.gov>
Subject: FW: ASP Review

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Helmut

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Cc: Dave.Scherf@wsp.wa.gov; john.d.dwyer@uscg.mil
Subject: ASP Review

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Randy

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*** IMPORTANT: Do not open attachments from unrecognized senders ***

From: [Drake, Randy \(WSP\)](#)
To: ["redbud.drake@gmail.com";](mailto:redbud.drake@gmail.com)
Subject: Fw: Nov 5th DSEG Reminder and Slides
Date: Thursday, November 01, 2012 3:39:24 PM

From: Bickford, Nancy (MIL) [mailto:Nancy.Bickford@mil.wa.gov]
Sent: Thursday, November 01, 2012 03:34 PM
To: Dent, Daniel H LTC USARMY (US) <daniel.h.dent.mil@mail.mil>; Ufford, John (MIL) <John.Ufford@mil.wa.gov>; Schaal, Jennifer (MIL) <jennifer.schaal@mil.wa.gov>; Burns, Steve <steve.burns@wsfc.wa.gov>; Williams, Chris (DOH) <Chris.Williams@DOH.WA.GOV>; Antolin, Peter (OFM) <peter.antolin@ofm.wa.gov>; Solie, Arel (WSP); Arnold-Williams, Robin (DSHS) <arnolr@dshs.wa.gov>; Balasbas, Jay (OFM) <jay.balasbas@ofm.wa.gov>; Batiste, John (WSP); Bergener, Terry (DOH) <Terry.Bergener@DOH.WA.GOV>; Magonigle, Gary T. (MIL) <Gary.Magonigle@mil.wa.gov>; Bickford, Nancy (MIL) <Nancy.Bickford@mil.wa.gov>; Bippert, Robert A. (DES) <robert.bippert@des.wa.gov>; Brown, Josh E. (DES) <josh.brown@des.wa.gov>; Buchholz, Brian (ATG) <BrianB@ATG.WA.GOV>; Bush, Sue (DSHS/EXEC) <BushSA@dshs.wa.gov>; Bushnell, Jill (MIL) <Jill.Bushnell@mil.wa.gov>; Byers, David (ECY) <DBYE461@ECY.WA.GOV>; Christopher, Chris <christc@wsdot.wa.gov>; Conklin, Laurie <ConklinL@wsdot.wa.gov>; Robins, Connie (COM) <connie.robins@commerce.wa.gov>; Miller, Greg (WSP); Drake, Randy (WSP); Curtis, Cory (GOV) <Cory.Curtis@GOV.WA.GOV>; Daugherty, Bret D. (MIL) <Bret.Daugherty@mil.wa.gov>; Erickson, John (DOH) <jlerickson@doh.wa.gov>; Ertman, Denise (DSHS) <ertmadi@dshs.wa.gov>; Fleskes, Carol (ECY) <CFLE461@ECY.WA.GOV>; Gabel, Betsy (COM) <betsy.gabel@commerce.wa.gov>; Nelson, Geri (COM) <geri.nelson@commerce.wa.gov>; Greene, Geri (WSP); Grunenfelder, Gregg (DOH) <Gregg.Grunenfelder@DOH.WA.GOV>; Hacker, Debbie (AGR) <DHacker@agr.wa.gov>; Hammond, Paula <HammonP@wsdot.wa.gov>; Himmel, John <himmelj@WSDOT.WA.GOV>; Hodgeboom, David (AGR) <DHodgeboom@agr.wa.gov>; Canaan, Jeff (AGR) <JCanaan@agr.wa.gov>; Erickson, John (DOH) <jlerickson@doh.wa.gov>; Nacht, John J (ESD) <JNacht@ESD.WA.GOV>; Burrell, Kari (GOV) <kari.burrell@gov.wa.gov>; Kirk, Agnes (CTS) <agnes.kirk@cts.wa.gov>; Knight, Angela (OCIO) <Angela.Knight@OFM.WA.GOV>; Lane, John (GOV) <John.Lane@gov.wa.gov>; Magonigle, Gary T. (MIL) <gary.magonigle@ang.af.mil>; Marshburn, Stan (OFM) <Stan.Marshburn@OFM.WA.GOV>; Loesch, Marty (GOV) <Marty.Loesch@GOV.WA.GOV>; McMillan, Laurel (CTS) <laurel.mcmillan@cts.wa.gov>; Miller, Greg (WSP); Mullen, Jim (MIL) <Jim.Mullen@mil.wa.gov>; Newhouse, Dan (AGR) <DNewhouse@agr.wa.gov>; Newman, Lisa (ECY) <lnew461@ECY.WA.GOV>; Patterson, Rick (MIL) <richard.g.patterson6.civ@mail.mil>; Trause, Paul (ESD) <PTrause@ESD.WA.GOV>; Pierce, Narda (GOV) <Narda.Pierce@GOV.WA.GOV>; Root, Lee (MIL) <Lee.Root@mil.wa.gov>; Ryan, Kym (GOV) <Kym.Ryan@GOV.WA.GOV>; Selecky, Mary (DOH) <mcselecky@doh.wa.gov>; Senn, Catherine (MIL)

<Catherine.Senn@mil.wa.gov>; Shyam, Bharat (OCIO) <Bharat.Shyam@OFM.WA.GOV>; Smith, Suzee (WSP); Susan Neff (neffs@wsdot.wa.gov) <neffs@wsdot.wa.gov>; Turner, Joyce (DES) <joyce.turner@des.wa.gov>; Weaver, Ronald L. (MIL) <Ronald.Weaver@mil.wa.gov>; Winston, Diamatris (OFM) <Diamatris.Winston@OFM.WA.GOV>; Sass, Jeff (WSP); Ray, Tyler (WSP)

Subject: Nov 5th DSEG Reminder and Slides

Good afternoon,

A copy of Monday's slides are forwarded for your information.

The next DSEG is Monday Nov 5th from 10:00-12:00 in the Senate Rules Room.

Sincerely,

Nancy

Nancy Bickford
Special Assistant to the Director
Washington Military Department
nancy.bickford@mil.wa.gov
253-512-7712 or 253-255-8620

From: [Drake, Randy \(WSP\)](#)
To: [REDACTED]
Subject: Fw: The Domestic Counterterrorism Enterprise: Time to Streamline
Date: Wednesday, October 31, 2012 11:41:02 AM
Attachments: [ib3748.pdf](#)

From: Szrama, James [mailto:James.Szrama@HQ.DHS.GOV]
Sent: Wednesday, October 31, 2012 11:38 AM
To: Drake, Randy (WSP); Burns, Steve <steve.burns@wsfc.wa.gov>
Cc: Larm, Doug <doug.larm@wsfc.wa.gov>; Evans, Bill (WSFC); Turner, Theodore R. <Theodore.Turner@ic.fbi.gov>
Subject: FW: The Domestic Counterterrorism Enterprise: Time to Streamline

FYI

I don't think this has been pushed out already....
Downing pushing back on JРИGs, and support to the majority of the SLFCs...

From: [Drake, Randy \(WSP\)](#)
To: [REDACTED]
Subject: Fw: Washington State Fusion Center - 2012 Assessment Initial Results
Date: Friday, November 09, 2012 11:11:22 AM
Attachments: [Washington State Fusion Center - 2012 Assessment Initial Results.pdf](#)

From: Rankin, Robert [mailto:robert.rankin@HQ.DHS.GOV]
Sent: Friday, November 09, 2012 11:10 AM
To: Evans, Bill (WSFC); steve.burns@wsfc.wa.gov <steve.burns@wsfc.wa.gov>
Cc: randy.drake@wsfc.wa.gov <randy.drake@wsfc.wa.gov>; Szrama, James
<James.Szrama@HQ.DHS.GOV>
Subject: FW: Washington State Fusion Center - 2012 Assessment Initial Results

Afternoon

Hope this helps you for the board meeting next week, James will be in attendance

Bob

Robert Rankin
Northwestern Regional Director (Seattle)
Office of Intelligence and Analysis
U.S. Department of Homeland Security
Office: 206-262-2109
Cellular: 206-437-1269
robert.rankin@hq.dhs.gov

From: Clements, Michael N
Sent: Friday, November 09, 2012 10:53 AM
To: Rankin, Robert
Cc: Clements, Michael N
Subject: Washington State Fusion Center - 2012 Assessment Initial Results

Rob—

Please see the attachment for the WSFC's initial results from the 2012 Assessment. I cannot emphasize to you how important it is NOT to advertise among your RD and IO colleagues that we did this for you. If you intend to share this with James, please let him know the same. This was a one-off to help Lt. Burns meet a very specific, time-sensitive mission requirement and we simply cannot afford to develop these for anyone else without significantly impacting our schedule for getting the final Individual Reports out later this month. Please pass this along to Lt. Burns with my compliments, and let me know if he has any questions.

V/R,

Michael Clements
State and Local Program Office
Office of Intelligence & Analysis
michael.n.clements@dhs.gov
michael.clements@dhs.sgov.gov
michael.clements@dhs.ic.gov
(w) 202.447.4638
(c) 202.731.2862

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From: [Drake, Randy \(WSP\)](#)
To: [Scherf, Dave \(WSP\)](#)
Subject: Re: ASP Review
Date: Tuesday, October 23, 2012 12:42:45 PM

[REDACTED]

From: Scherf, Dave (WSP)
Sent: Tuesday, October 23, 2012 12:42 PM
To: Drake, Randy (WSP)
Subject: FW: ASP Review

What's the password?

From: Steele, Helmut [mailto:SteeleH@wsdot.wa.gov]
Sent: Monday, October 22, 2012 2:21 PM
To: Drake, Randy (WSP)
Cc: john.d.dwyer@uscg.mil; Scherf, Dave (WSP); Baldinelli, Darnell
Subject: FW: ASP Review

Captain Drake,

Randy we can meet to discuss however I added my comments as a sticky note next to your on the below mention pages. Please use the same password that we used previously.

Helmut

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Sent: Friday, October 19, 2012 10:43 AM
To: Steele, Helmut
Cc: Dave.Scherf@wsp.wa.gov; john.d.dwyer@uscg.mil
Subject: ASP Review

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Randy

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From: [Drake, Randy \(WSP\)](#)
To: ["John.D.Dwyer@uscg.mil"](mailto:John.D.Dwyer@uscg.mil);
Subject: Re: Upcoming Ferry VIPR
Date: Tuesday, November 13, 2012 7:01:48 PM

You're the best!

Randy

From: Dwyer, John [mailto:John.D.Dwyer@uscg.mil]
Sent: Tuesday, November 13, 2012 02:28 PM
To: Joseph.Meusburger@ole.tsa.dhs.gov <Joseph.Meusburger@ole.tsa.dhs.gov>;
Annmarie.Lontz@ole.tsa.dhs.gov <Annmarie.Lontz@ole.tsa.dhs.gov>; Daniel.P.
Droessler@ole.tsa.dhs.gov <Daniel.P.Droessler@ole.tsa.dhs.gov>; Drake, Randy
(WSP); Scherf, Dave (WSP)
Subject: RE: Upcoming Ferry VIPR

Talked today to Helmut and he's accepting of the change in notifications. I reassured him that if there were any potential actual threat aspects that I would make sure he was appropriately informed. Also, I asked him to notify me if he has any subsequent concerns about VIPR notifications. Helmut will be advising the staff masters this week of the new process; I asked him and he agreed to support this new change with them.

Pls let me know if any issues develop.

John

John D. Dwyer
Chief, Inspection Division
Officer in Charge, Marine Inspection
USCG Sector Puget Sound
1519 Alaskan Way South
Seattle, WA 98134-1192

206 217 6184 (work)
206 217 6199 (FAX)

From: Joseph.Meusburger@ole.tsa.dhs.gov [mailto:Joseph.Meusburger@ole.tsa.dhs.gov]
Sent: Tuesday, November 06, 2012 3:15 PM

To: Dwyer, John
Subject: FW: Upcoming Ferry VIPR

FYI

Sent with Good (www.good.com)
Joe Meusburger AFSDLE SEA

-----Original Message-----

From: Lontz, Annmarie
Sent: Tuesday, November 06, 2012 05:10 PM Eastern Standard Time
To: 'Steele, Helmut'
Subject: RE: Upcoming Ferry VIPR

Mr. Steele: As per the letter which was sent to you last week, the information that was supplied by VIPR Supervisor Dan Droessler is the notification you will be receiving regarding VIPR operations. The additional information that you requested is SSI and cannot be provided. Please let me know if you have additional questions regarding the application of regulation 49 CFR 1520 et seq.

Annmarie Lontz
SAC, Seattle Field Office
Federal Air Marshal Service
(425) 917-7400 office
(206) 473-8162 cell



From: Steele, Helmut [<mailto:SteeleH@wsdot.wa.gov>]
Sent: Tuesday, November 06, 2012 12:00 PM
To: Droessler, Daniel P.
Cc: Lontz, Annmarie
Subject: RE: Upcoming Ferry VIPR

Sir,

Thank you for the notification. Please advise the time of arrival, who will be the participants i.e., Homeland Security Officers, BDO, etc. Also will you be at the terminal and/or riding both vessels.

Helmut

Helmut Steele
Company Security Officer
Washington State Ferries
Suite 500
2901 3rd Ave
Seattle WA 98121-3014
Mail-Stop TB-32
Work – (206) 515-3474
Cell – (206) 786-3443

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From: Droeßler, Daniel P. [<mailto:Daniel.P.Droeßler@ole.tsa.dhs.gov>]
Sent: Tuesday, November 06, 2012 9:52 AM
To: Steele, Helmut
Cc: Lontz, Annmarie
Subject: Upcoming Ferry VIPR

Good morning, the Seattle VIPR team will be working a VIPR out of Mukilteo on Wednesday 11-07-12.

Thanks

Daniel P. Droeßler

Supervisory Federal Air Marshal
Federal Air Marshal Service
Visible Intermodal Prevention and Response Team
VIPR Team Supervisor
Seattle Field Office

(O) 425-917-7416 (C) 425-306-1800
E-Mail

daniel.droessler@dhs.gov